



ANNUAL REPORT 2023





**MOVING
WITH OUR**
Community

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A Quick SNAPSHOT

\$3,911,026

UP 25% ON LAST YEAR

REVENUE

17.4%

EBITDA

\$28,750

**COMMUNITY
CLUB GRANT
SUPPORT**

\$214,435

**MEMBER
DISCOUNTS
IN THE BAR**

164,000

**TOTAL NUMBER
OF SCHOONERS/
MIDDIES/PINTS
SOLD**

39,023

UP 50% ON LAST YEAR

**NO. OF
CHINESE
DISHES SOLD**

Our Purpose

MISSION, VISION & VALUES

VISION

To provide a venue for the community where every visit is positive and memorable

MISSION

To pursue our vision, commit to our values and meet our goals

OUR VALUES



Act with integrity
In all interactions



Hold a strong
community
reputation



Command a
positive culture



Be innovative
and opportunity
focused

OUR GOALS



Continue to create a happy, productive and safe working environment



Prioritise engagement and act upon the needs and wants of the community



Provide an inclusive working environment where personal responsibility ensures success



Promote environmental responsibility to make sustainable decisions



Maintain long-term financial viability



Operate ethically and responsibly under all governing bodies



Exceed 15% EBITDA standards on an annual basis



Develop a Master Plan for the future of our club within our community

From the CHAIRMAN

Dear Members and Supporters of Pottsville Sports Club,

I am delighted to present my third annual report as Chairman of Pottsville Sports Club. With immense pride and gratitude, I share the remarkable achievements of yet another successful year for our cherished club.

Our Strategic Focus

Over the past year, Management and The Board have been committed to the long-term development of our club and fostering deeper connections within our community. We took a significant step by partnering with 'Tully Heard Consultants,' who played a pivotal role in shaping a comprehensive long-term strategy for our club's future. This strategic collaboration has provided us with a clear roadmap, guiding our decisions and ensuring the continued prosperity of our Club. To further strengthen our ties with the community, we established a 'Community Engagement Committee' aimed at building a stronger rapport within our community and showcasing the essence of clubs like ours. We are determined to continue these efforts in the coming years, with the hope of welcoming even more patrons into our club so we can give back even more.

Thanks and Appreciation

First and foremost, I extend my heartfelt appreciation to our dedicated management and staff. Their unwavering commitment, tireless efforts, and countless hours have been instrumental in achieving the milestones we celebrate today. It is their diligence and devotion that keep our club operating seamlessly.

I would also like to express our sincere gratitude to our partners at Wok Chop and Grill. Your food offerings have not only enhanced the dining experience for our members but have also significantly contributed to our financial success. We highly value our partnership with you and anticipate many more fruitful years together.

To our valued Board of Directors, whose tireless dedication has been pivotal in steering our club towards its present success, I extend my deepest thanks. Your leadership and vision have played



a decisive role in guiding us on this remarkable journey, and we appreciate your unwavering support.

Last but certainly not least, I want to extend my heartfelt thanks to all our loyal members. Your committed loyalty is the lifeblood of our success, and we are deeply grateful for your active involvement in our club. We are committed to enhancing your experience and look forward to serving you better in the days and years to come.

To the Future

As we stand on the threshold of the future, I eagerly anticipate the exciting developments that lie ahead for our club. We are committed to keeping you informed about what's next in store for this great institution. Your unwavering support is invaluable, and I look forward to seeing each one of you as we embark on our journey towards a brighter future.

Sincerely,

Coral Nathan
Chairman, Pottsville Sports Club

From the GENERAL MANAGER



Dear Members,

Welcome to the Annual Report for 2023. This year has flown by, and I am delighted to report another year of progress and success for our beloved club. Building upon the upgrades from the previous year, the Board and my dedicated team have worked tirelessly to enhance the experience and value we offer to our diverse community of members. We hope you've experienced and appreciated the friendliness, affordability, and strong sense of community that define our club.

Our Purpose-Driven Approach

One of our key achievements this year has been our unwavering commitment to attracting members from all demographics and becoming a place where everyone feels welcome. We believe in the power of unity, and our efforts have been geared towards fostering an inclusive environment that celebrates diversity. Our club is not just a venue; it's a home for individuals of all backgrounds to come together, connect, and share in the spirit of camaraderie.

The Bottom Line

Financially, this year has seen us maintain a progressive EBITDA of 17.4%, with a net profit of \$268,606. While this may appear as a decrease compared to last year's profit, it's essential to note that this adjustment is a result of more accurate accounting practices. We've worked closely with our auditors, 'Kothes,' to rectify past depreciation methods and ensure transparency and precision in our asset register.

On a more positive note, our trade has experienced remarkable growth, with revenue surging by over 25% compared to the previous year. Our strategic focus on hosting functions and offering consistently affordable meals has proven to be a resounding success. The feedback we've received indicates that we are excelling in every aspect of our operations.

Strategic Planning for the Future

To ensure our club's continued progress, the Board and I engaged the esteemed strategic

planning firm, Tully Heard Consultants, to craft a comprehensive strategic site plan. This decision aligns with our commitment to long-term success and community betterment. Personally, this process has been invaluable for my professional development, allowing me to envision a clear path to enhancing our club's offerings for years to come.

The first step in our strategic plan is already underway—the expansion of our kitchen. Given its increasing popularity, this expansion is crucial to improving our kitchen's offerings and reducing wait times. I am eagerly anticipating the positive impact this will have on delivering even more delightful meals to our cherished members and patrons in the coming months.

Our People

Once again, our dedicated and hardworking team has gone above and beyond to support the club's mission. Without their unwavering commitment and professionalism, we would not be the club we are today.

To my Duty Managers, Derek, Troy, Trish, and Megan, your dedication and front-line commitment during busy times are truly commendable. Your positive behaviour and dedication have a ripple effect on our members, creating a welcoming atmosphere.

To Matt, Paul, and their kitchen team, your focus on providing consistent, well-priced meals has been greatly appreciated by our community and membership. Despite the challenges faced, your hard work and perseverance are truly commendable.


To Pearl, our Head Green Keeper, and Kris, our new senior bowls state champion, your dedication to your roles shines through in

the quality of the club's facilities. The feedback from members and visitors about our greens is exceptional, and for that, I extend my sincere gratitude.

To our dedicated board members, including Coral (Chairman), Carl (Deputy), Andrew (Deputy), Ken, Steve, Grant, Sue, Tony, and Mike, your ongoing support and hard work have been instrumental. Your strategic thinking and open-mindedness have guided us through the ever-changing environment of the past two years.

Lastly, but certainly not least, I extend my heartfelt thanks to our valued members and volunteers. Your unwavering patronage and support are the lifeblood of our club. Your encouragement motivates us, the Board, and me to strive for continuous improvement, and we cannot thank you enough.

I am genuinely excited and motivated to embark on another year of progress in 2024, as we continue to "move with our community".



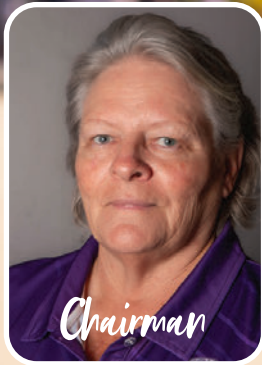
Ryan Clarke
General Manager, Pottsville Sports Club



Our

BOARD OF DIRECTORS

2022 - 2023



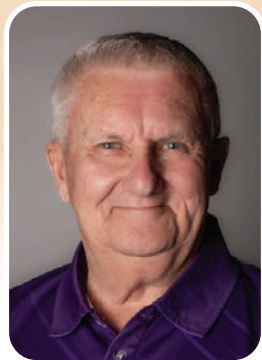
**Coral
Nathan**



**Andrew
Browne**



**Carl
Roberts**



**Grant
Lavender**



**Ken
Morris**



**Sue
Lawrence**



**Anthony
Cosgrove**



**Steven
McDougal**



**Micheal
Mills**

ALL ABOUT LOCAL

Creating Our COMMUNITY ENGAGEMENT COMMITTEE

Potty Sports started our Community Engagement Committee because we wanted to be more than just a name people see—we wanted to be neighbours and friends in our local community. The committee serves as a key initiative to strengthen the bond between the club and the local community.

The amazing volunteers on this committee, like Coral Nathan and Tony Cosgrove, are out there finding amazing stuff happening locally that we can share and celebrate.

But they do more than just scout for content. They're also hands-on in helping out with projects and organisations we care about. For example, they were the ones making Grandparents Day at the local primary school a big success.

Creating this committee isn't just something that sounds good on paper; it's close to our heart. We believe that businesses should be involved in their communities. Through the work of this committee, we're building real connections and friendships, not just customer relationships. It's about being a part of the community we serve, and we think that's pretty important.

Our FOCUS

Welcome to the “Our Focus” section, where we delve into the pillars that make Pottsville Beach Sports Club a vibrant community hub. From family to sports to local matters, here’s a snapshot of what drives us and enriches your experience at the club.

Sports Matters

Sports are the heartbeat of Pottsville Beach Sports Club. They serve as a rallying point that unites our community, offering a platform for friendly competition, social interaction, and even a bit of local pride. Sports encapsulate the spirit of camaraderie and teamwork that defines our club. They’re not just activities; they’re experiences that build relationships and create lasting memories, making Potty Sports a true community hub.

Bowls, in particular, is the cornerstone of Potty Sports. The game transcends age, inviting both young and old to participate, making it a powerful tool for community engagement. When you step onto our green, you’re not just partaking in a game; you’re becoming part of a longstanding tradition that’s integral to the local culture.

More than just a sporting activity, bowls embodies the spirit of Potty Sports—community-driven, inclusive, and rooted in tradition. It’s no wonder that our bowls events are among the most highly anticipated and well-attended functions at the club. Through bowls, we’ve created an enduring legacy of community involvement that enriches the lives of everyone who walks through our doors.

Family Matters

From the earliest days of our club’s history, the sound of children’s laughter mingling with adults’ cheer has been the heartbeat of our community space. Families bring a kind of energy and vitality that can’t be replicated. They are the living, breathing embodiment of our club’s ethos—community, joy, and a sense of belonging.

Our family-focused events aren’t just activities; they are our investment in creating a welcoming environment where families can thrive. Through these events, we’re not only engaging with our

youngest members, but we’re also nurturing the next generation of Potty Sports enthusiasts.

For Potty Sports, families are not just patrons; they are partners in building a legacy. A family that plays together, stays together, and a community that engages its families remains robust and united. In essence, families are our past, present, and future, and they are essential in making Pottsville Beach Sports Club more than just a venue

Local Matters

We believe that our club thrives when the community thrives. When we spotlight local events, promote community service projects, or shout out a “Local Hero,” it’s about investing in the community that sustains us. Local matters enrich our lives and foster a sense of belonging.

Being attuned to local happenings is crucial for creating a sense of unity and shared purpose. Whether we’re collaborating with a local bakery, highlighting a high school sports triumph, or supporting a community clean-up, these local endeavours foster the spirit of togetherness. They provide opportunities for members, patrons, and even casual visitors to engage in something greater than themselves, forging bonds that are as strong as they are local.

In short, the focus on local matters is what keeps Potty Sports grounded and connected to its roots. It helps us remember that we are not just a club but a community institution with a responsibility to enrich the lives of those around us. By giving a platform to local events, people, and causes, we aim to be more than just a place to visit; we aim to be a place where community happens.

So that’s the game plan! We’re all about amping up the things that make our club a second home for you. From family fun to sports of all sorts and a dose of local love, Pottsville Beach Sports Club is the heartbeat of our community.



2023 ANZAC DAY

ANZAC Day 2023 at Pottsville Beach Sports Club transcended the typical commemorations, thanks to an extraordinary collaboration with ceramic artist Shelly Gilbert and the Pottsville District RSL Sub-Branch. The union had a singular purpose: to honour our fallen heroes while providing vital mental health support for our returned servicemen and women.

Tweed Coast native Shelly Gilbert embarked on a remarkable endeavor, crafting 1,000 ceramic poppies, each a radiant tribute to the sacrifices made during World War I. These red poppies symbolize more than just remembrance; they are a historical echo of the very flowers that grew on the battlefields of Belgium and France where Australian soldiers laid down their lives.

The ceramic poppies were available for purchase at Pottsville Beach Sports Club. All funds raised were channelled to support community mental health programs in the Pottsville and Tweed Coast area. This initiative not only expressed our collective gratitude but also allowed us to extend a helping hand to those who have served our country.

Those who purchased poppies had the option to place them on a several-meter-long 'Poppies Wall,' creating a visually arresting monument of

remembrance. This wall stood as a testament to the unity and support the community offers to its servicemen and women.

The endeavour yielded outstanding results. A total of 682 poppies were sold at \$10 each, with \$5 going towards the charitable cause and the remaining \$5 compensating the artist for her materials and labour. Moreover, the ANZAC service and the entire day of commemoration witnessed a significant uptick in attendance, a testament to the unflinching efforts of Shelley, the RSL Sub-Branch, and the team at Pottsville Beach Sports Club.

This ANZAC Day was special. It deepened our collective understanding of the sacrifices made by our servicemen and women while creating a platform for real, tangible support. The poppies may have been ceramic, but the gratitude and unity they represented were as real as it gets. The collaboration has set a precedent, not just for future ANZAC Day commemorations but for what can be achieved when a community comes together with a shared purpose.

This was not just another ANZAC Day; this was a call to action, a call that the Pottsville and Tweed Coast community answered resoundingly.

Supporting The COMMUNITY

Local Business

Pottsville Beach Sports is committed to helping local businesses through our Pick A Pelican Raffle. Each week, we raffle off 15 vouchers, each valued at \$50, that can be redeemed at local establishments. This initiative not only offers an exciting opportunity for our club members to win prizes, but also drives foot traffic and revenue to businesses in our community.



Local Sports

Pottsville Beach Sports is a steadfast supporter of local sports through our grants programs. Recognising the essential role that sports play in community well-being, we provide financial assistance to local teams, athletes, and sporting events. These grants aim to nurture talent, enhance facilities, and ensure the sustainability of sports at the grassroots level.

Local Causes

Pottsville Beach Sports committed to enhance the local community by actively supporting valuable causes, including charity organisations, educational institutions, and community facilities. Through our grants and active involvement, we extend financial and logistical aid to groups that make a positive impact on community life. From supporting programs in local schools to collaborating with charitable groups on outreach initiatives, our efforts are designed to fortify the foundations of our community.



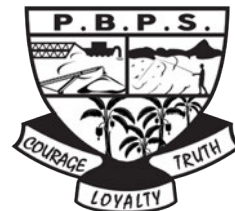
Organisations WE SUPPORT



Pottsville Cricket Club



Tweed Coast Tigers AFL



Pottsville Public Primary School



Pottsville Touring Golfers



Sunnyfield Disability Services



Pottsville Pirates



Kingscliff Anglican Parish



RSL Pottsville District Sub Branch



Tweed Coast Rural Fire Brigade



Pottsville Community Preschool



St Ambrose Primary School



Pottsville Lions Club

Pottsville District Bowls and Sports Club Limited

Directors' report

30 June 2023

The directors present their report on Pottsville District Bowls and Sports Club Limited for the financial year ended 30 June 2023.

Information on directors

The names of each person who has been a director during the year and to date of the report are:

Michael Mills	
Qualifications	Retired
Experience	Club Manager Tweed Heads Bowls Club
Appointed	27 October 2019
Special responsibilities	WH&S/Building Committee
Coral Nathan	
Qualifications	Retired
Experience	Custom Credit; Branch Control Officer (Finance); held QLD Liquor Licence 1994-1999 (Hotel Charleville)
Appointed	26 October 2014
Special responsibilities	Finance
Ken Morris	
Qualifications	Retired
Experience	Chartered Accountant; Past treasurer and director Springwood Bowling Club
Appointed	29 October 2017
Special responsibilities	Finance
Sue Lawrance	
Qualifications	Retired
Experience	Registered Nurse; Former Secretary of Pottsville Women's Bowls Club; Current President of Pottsville Women's Bowls Club
Appointed	28 October 2018
Special responsibilities	WH&S Committee
Carl Roberts	
Qualifications	Graduate Certificate in Business Administration Swinburne University, OHS Representative, Mates in Construction, Safety incident investigation, Construction White card
Experience	10 years managing the maintenance facility for SEQ Waters South Region. 8 million dollar budget. 10 years in the role of Customer Service Manager and Operations Manager for SunWater.
Appointed	15 November 2020
Special responsibilities	Finance

Pottsville District Bowls and Sports Club Limited

Directors' report

30 June 2023

Grant Lavender	
Qualifications	Retired
Experience	Senior Project officer with NSW Health. Justice of the Peace NSW. Volunteer Fireman Tweed Coast Rural Fire Service. Current Director at Pottsville Beach Sports
Appointed	15 November 2020
Special responsibilities	Building Committee

Steven McDougall	
Qualifications	Bachelor of Applied Science (Mathematics) 1998 Darling Downs Institute of Advanced Education
Experience	August 1989-93 Information Technology Officer ACT Government. September 1993-1998 Senior Information Technology Officer Department of Immigration and Multicultural Affairs. July 1998-2001 Senior Consultant/Principal Consultant Indus International (ERP Software). September 2001-2006 Principal Consultant Mincom Ltd (ERP Software). August 2006 – Current Chief Engineer RiskPoynt Ltd (Risk management software)
Appointed	15 November 2020
Special responsibilities	Board Governance/Disciplinary committee

Andrew Browne	
Qualifications	Cert. Teaching, DIP, Teaching, Grad.Ed.Studs
Experience	5 years Director Albion Park RSL 1993-97. 5 years Director, Pottsville Sports Club 2014-19. Current Jrn Vice Chairman Pottsville Beach Sports. Justice of Peace
Appointed	27 March 2021
Special responsibilities	Board Governance and Disciplinary committee

Anthony Cosgrove	
Qualifications	M Ed Ba Dip ED
Experience	Department of Education NSW 40 years
Appointed	29 December 2021
Special responsibilities	Board Governance and Disciplinary committee

Directors have been in office since the start of the financial year to the date of the report unless otherwise stated.

Principal activities

The principal activity of Pottsville District Bowls and Sports Club Limited during the financial year was that of a Licensed Bowls and Sports Club. No significant changes in the nature of the Company's activity occurred during the financial year.

Short and Long term objectives

The short term strategy for the Club is to continue to work towards reducing current debt levels within a reasonable time frame whilst maintaining facilities and amenities that service the needs of our diverse membership and local community. To improve our gaming facilities within the club. The Club will continue to promote and support local sporting organisations and social activities and ensure we continue to maximise the clubs exposure and involvement within our community.

The long term strategic objective of Pottsville Beach Sports Club is to conduct its business in a sound and responsible manner ensuring continued relevance to the membership and community and providing facilities and amenities that improve the financial and future viability of the Club. This commitment also includes a focus on becoming a pivotal part of the local community and continuing to offer first class bowling greens and facilities for our members

Strategy for achieving the objectives

The primary strategies to achieve the Club's objectives are through sound financial management and the use of other business tools to ensure plans, budgets and cash flow projections are current and relevant. The business activities are managed in a pro-active manner to ensure that the goals, objectives and business strategies are achieved. The Board of Directors are actively involved in all aspects of planning for the Club and the Board of Directors and Management will continue to work together to ensure we create a solid position our Club for the future.

Members' guarantee

Pottsville District Bowls and Sports Club Limited is a company limited by guarantee. In the event of, and for the purpose of winding up of the company, the amount capable of being called up from each member and any person who ceased to be a member in the year prior to the winding up, is limited to \$20, subject to the provisions of the company's constitution. At 30 June 2023 the collective liability of members was \$70,340 (2022: \$74,440)

Significant changes in state of affairs

No significant changes in the nature of the Company's activity occurred during the financial year.

Future developments and results

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Pottsville District Bowls and Sports Club Limited

Directors' report

30 June 2023

Meetings of directors

During the financial year, 9 meetings of directors were held. Attendances by each director during the year were as follows:

	Number eligible to attend	Number attended
Coral Nathan	9	9
Carl Roberts	9	8
Andrew Browne	9	9
Grant Lavender	9	6
Sue Lawrance	9	8
Ken Morris	9	8
Michael Mills	9	7
Steven McDougall	9	9
Anthony Cosgrove	9	9

Auditor's Independence Declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2023 has been received and can be found on page 6 of the financial report.

Signed in accordance with a resolution of the Board of directors.

Coral Nathan

Director

Dated: 29 September 2023



Auditor's independence declaration to the directors of Pottsville District Bowls and Sports Club Limited

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2023, there have been:

- (i) no contraventions of the auditor independence requirements as set out in section 307C of the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

KOTHES
Chartered Accountants

Simon Byrne
Partner
Registered Company Auditor # 153624
29 September 2023



CHARTERED ACCOUNTANTS
AUSTRALIA + NEW ZEALAND

Liability limited by a scheme
approved under Professional
Standards Legislation

DIRECTORS

Simon Byrne
Fiona Dunham
Ben Marshman
Gary Pearce
Kevin Philistin
Gary Skelton

BEGA
MERIMBULA
EDEN
BOMBALA
BERMAGUI
COOMA
JINDABYNE

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admin@kothes.com.au
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www.kothes.com.au
Kothes Chartered Accountants
ABN 36 472 755 795

Independent Regional Member of Walker Wayland Australasia Limited

Pottsville District Bowls and Sports Club Limited

Statement of profit or loss and other comprehensive income

For the year ended 30 June 2023

	Note	2023 \$	2022 \$
Revenue		3,911,026	2,889,554
Lease income - kitchen		45,833	41,725
Gain / (Loss) on disposal of assets		(24,830)	254
Cost of sales		(639,982)	(425,739)
Employee benefit expenses		(1,024,091)	(780,123)
Administrative expenses		(953,916)	(747,437)
Depreciation expense **		(401,514)	(199,769)
Bad debts expense		-	(879)
Finance expenses - interest on bank and other loans		(42,379)	(30,309)
Marketing expenses		(166,447)	(151,970)
Gaming machine expenses		(373,874)	(201,765)
Sub club expenses		(61,223)	(45,268)
Surplus before income tax		268,603	348,274
Income tax expense	3.b	-	-
Surplus from continuing operations		268,603	348,274
Total comprehensive income for the year		268,603	348,274

	2023 \$
Result before asset write offs and depreciation	
Result as above	268,603
Add back additional depreciation expense as explained below	142,797
Result before additional depreciation expense	411,400

** The Board and management conducted a review of the Company's fixed assets register/depreciation schedule during the financial year. This has resulted in the depreciation rates of a number of assets especially the club's gaming machines being significantly increased and and other items written to down to nil value. The depreciation expense for the 30 June 2023 was increased by \$142,797 from this review which negatively affected the operating result for the 2023 financial year.

The accompanying notes form part of these financial statements.

Pottsville District Bowls and Sports Club Limited

Statement of financial position

As at 30 June 2023

	Note	2023 \$	2022 \$
Assets			
Current assets			
Cash and cash equivalents	8	377,595	470,437
Trade and other receivables	9	119,870	39,381
Inventories - stock on hand		23,547	26,516
Other financial assets - shares in credit union		10	10
Other assets - prepayments		63,573	73,454
Total current assets		584,595	609,798
Non-current assets			
Property, plant and equipment	10	4,661,825	4,695,439
Intangible assets	11	98,919	98,919
Total non-current assets		4,760,744	4,794,358
Total assets		5,345,339	5,404,156
Liabilities			
Current liabilities			
Trade and other payables	12	422,168	444,303
Borrowings	13	12,604	12,014
Employee benefits	14	95,039	68,771
Provisions for poker machine jackpots		50,338	43,870
Total current liabilities		580,149	568,958
Non-current liabilities			
Trade and other payables	12	-	100,157
Borrowings	13	606,352	844,806
Total non-current liabilities		606,352	944,963
Total liabilities		1,186,501	1,513,921
Net assets		4,158,838	3,890,235
Equity			
Reserves		1,633,965	1,633,965
Retained earnings		2,524,873	2,256,270
Total equity		4,158,838	3,890,235

The accompanying notes form part of these financial statements.

Pottsville District Bowls and Sports Club Limited

Statement of changes in equity For the year ended 30 June 2023

2022	Retained	Asset	Total equity
	earnings	Revaluation	
	\$	\$	\$
Opening balance	1,907,996	1,633,965	3,541,961
Surplus for the year	348,274	-	348,274
Closing balance	2,256,270	1,633,965	3,890,235

2023	Retained	Asset	Total equity
	earnings	Revaluation	
	\$	\$	\$
Opening balance	2,256,270	1,633,965	3,890,235
Surplus for the year	268,603	-	268,603
Closing balance	2,524,873	1,633,965	4,158,838

The accompanying notes form part of these financial statements.

Pottsville District Bowls and Sports Club Limited

Statement of cash flows
For the year ended 30 June 2023

	2023	2022
	\$	\$
Cash flows from operating activities:		
Receipts from customers	4,267,531	3,223,701
Payments to suppliers and employees	(3,711,400)	(2,715,926)
Finance costs	(42,379)	(30,309)
Net cash flows from/(used in) operating activities	513,752	477,466
Cash flows from investing activities:		
Proceeds from sale of plant and equipment	137,611	455
Purchase of property, plant and equipment	(506,341)	(520,723)
Net cash provided by/(used in) investing activities	(368,730)	(520,268)
Cash flows from financing activities:		
Repayment of borrowings	(237,864)	(132,181)
Net increase/(decrease) in cash and cash equivalents	(92,842)	(174,983)
Cash and cash equivalents at beginning of year	470,437	645,420
Cash and cash equivalents at end of financial year	377,595	470,437

The accompanying notes form part of these financial statements.

Pottsville District Bowls and Sports Club Limited

Notes to the financial statements

For the year ended 30 June 2023

1. Introduction

The financial report covers Pottsville District Bowls and Sports Club Limited as an individual entity. Pottsville District Bowls and Sports Club Limited is a not-for-profit Company limited by guarantee, incorporated and domiciled in Australia.

The functional and presentation currency of Pottsville District Bowls and Sports Club Limited is Australian dollars.

The financial report was authorised for issue by the Directors on 29 September 2023.

Comparatives are consistent with prior years, unless otherwise stated.

2. Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*.

The Company has adopted AASB 1060 General Purpose Financial Statements - Simplified Disclosure for the first time in these statements. Previously the Company prepared statements in accordance with Australian Accounting Standards - Reduced Disclosure Requirements. The change has no impact on the recognition and measurement of amounts in the financial statements. Some disclosures have been added or amended in line with the requirements of AASB 1060.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Significant accounting policies adopted in the preparation of these financial statements are presented below and are consistent with prior reporting periods unless otherwise stated.

3. Summary of significant accounting policies

a. Revenue and other income

i. Revenue from contracts with customers

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services.

Generally, the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

Pottsville District Bowls and Sports Club Limited

Notes to the financial statements

For the year ended 30 June 2023

ii. Specific revenue streams

The revenue recognition policies for the principal revenue streams of the Company are:

Sales revenue

Sale revenue includes bar sales, gaming machine income, keno income and TAB income. All of the services and goods for these revenue items are provided to customers at the time of the sale and income is accounted for at that time. If deposits are held for any of these revenue items a liability is booked until the service or goods have been provided to the customer and then as income

Other income

Other income is recognised on an accruals basis when the Company is entitled to it.

b. Income tax

The Company is a Not-For-Profit entity with a main objective of providing facilities for bowls and other sporting activities and to encourage the game of bowls and other sporting activities. The Board has reviewed its income tax status and have assessed the Company to be exempt from income tax under section 50-45 of the Income Tax Assessment Act, 1997 (Cth). Consequently, no provision for taxation has been made in the financial statements.

c. Borrowing costs

All borrowing costs are recognised as an expense in the period in which they are incurred.

d. Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST.

Cash flows in the Statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

e. Inventories

Inventories are measured at the lower of cost and net realisable value.

Pottsville District Bowls and Sports Club Limited

Notes to the financial statements

For the year ended 30 June 2023

f. Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment. Items of property, plant and equipment acquired for significantly less than fair value have been recorded at the acquisition date fair value. Assets measured using the revaluation model are carried at fair value at the revaluation date less any subsequent accumulated depreciation and impairment losses. Revaluations are performed whenever there is a material movement in the value of an asset under the revaluation model.

i. Land and buildings

Land and buildings are measured using the revaluation model.

ii. Plant and equipment

Plant and equipment are measured using the cost model.

iii. Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a straight-line basis over the assets useful life to the Company, commencing when the asset is ready for use.

The depreciation rates used for each class of depreciable asset are shown below

Fixed asset class	Depreciation rate
Land	Nil
Buildings	2.5 - 10%
Plant and equipment	2.5 - 40%
Gaming machines	20%
Motor vehicles	18.75%

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

When an asset is disposed, the gain or loss is calculated by comparing proceeds received with its carrying amount and is taken to profit or loss.

g. Financial instruments

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

i. Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, the Company classifies its financial assets into the following categories, those measured at:

- amortised cost
- fair value through profit or loss - FVTPL
- fair value through other comprehensive income - equity instrument (FVOCI - equity)
- fair value through other comprehensive income - debt investments (FVOCI - debt)

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets.

Amortised cost

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position. Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment. Interest income, foreign exchange gains or losses and impairment are recognised in profit or loss. Gain or loss on derecognition is recognised in profit or loss.

Impairment of financial assets

Impairment of financial assets is recognised on an expected credit loss (ECL) basis for financial assets measured at amortised cost. When determining whether the credit risk of a financial assets has increased significant since initial recognition and when estimating ECL, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Company's historical experience and informed credit assessment and including forward looking information. The Company uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk. The Company uses the presumption that a financial asset is in default when the other party is unlikely to pay its credit obligations to the Company in full, without recourse to the Company to actions such as realising security (if any is held). Credit losses are measured as the present value of the difference between the cash flows due to the Company in accordance with the contract and the cash flows expected to be received. This is applied using a probability weighted approach.

Trade receivables and contract assets

Impairment of trade receivables and contract assets have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The Company has determined the probability of non-payment of the receivable and contract asset and multiplied this by the amount of the expected loss arising from default. The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance. Where the Company renegotiates the terms of trade receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Other financial assets measured at amortised cost

Impairment of other financial assets measured at amortised cost are determined using the expected credit loss model in AASB 9. On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

ii. Financial liabilities

The Company measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method. The financial liabilities of the Company comprise trade payables, bank and other loans

h. Intangible assets

i. Poker Machine Entitlements

Poker machine entitlements are recognised at cost. They have an indefinite life and no amortisation has been calculated

i. Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value

j. Employee benefits

Provision is made for the Company's liability for employee benefits, those benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs.

Pottsville District Bowls and Sports Club Limited

Notes to the financial statements

For the year ended 30 June 2023

4. Critical accounting estimates and judgements

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

a. Key estimates - impairment of property, plant and equipment

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. The Clubs real property at Pottsville is shown at a valuation completed in 2014 and adopted by the Board on 30 June 2014.

b. Key estimates - receivables

The fair value of investment properties was determined using a discounted cash flow model which used a number of unobservable inputs. Information about the inputs and assumptions used are included in the fair value and investment property notes.

5. Revenue and other income

a. Revenue from continuing operations

	2023	2022
	\$	\$
Revenue from contracts with customers		
Sales revenue - bar sales	1,755,535	1,110,325
Poker machine income	1,838,301	1,452,750
Bingo income	14,901	10,616
Green fees	51,687	42,075
Member subscriptions	14,071	12,951
Keno commissions	60,741	44,488
TAB commissions	26,931	13,614
Commissions - other	47,686	34,595
Raffle income	63,028	46,855
Sub-club income	28,236	35,525
Sundry income	9,909	185
	3,911,026	2,803,979
Revenue from other sources		
Grants - COVID NSW	-	85,353
Donations	-	222
	-	85,575
Total revenue	3,911,026	2,889,554

Pottsville District Bowls and Sports Club Limited

Notes to the financial statements

For the year ended 30 June 2023

6. Result for the year

The result for the year includes the following specific expenses:

	2023	2022
	\$	\$
Cleaning & waste removal	101,528	89,448
Electricity & gas	115,963	68,720
Entertainment expenses	24,625	30,621
Insurance	74,790	60,154
Repairs and maintenance	105,331	152,461

7. Auditor's remuneration

	2023	2022
	\$	\$
Remuneration of the auditor of the Company, Kothes Accounting Group, for: auditing the financial statements	19,950	19,750

8. Cash and cash equivalents

a. Cash and cash equivalent details

	2023	2022
	\$	\$
Cash at bank	286,993	316,287
Cash on hand	90,602	154,150
	377,595	470,437

b. Reconciliation of cash

Cash at the end of the financial year as shown in the statement of cash flows is reconciled to items in the statement of financial position as follows:

Cash and cash equivalents	377,595	470,437
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Pottsville District Bowls and Sports Club Limited

Notes to the financial statements

For the year ended 30 June 2023

9. Trade and other receivables

Current	2023	2022
	\$	\$
Trade receivables	28,900	12,108
Accrued income	64,094	12,905
Other debtors	26,876	14,368
Total current trade and other receivables	119,870	39,381

The carrying value of trade receivables is considered a reasonable approximation of fair value due to the short-term nature of the balances. The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable in the financial statements.

10. Property, plant and equipment

a. Property, plant and equipment details

Summary	2023	2022
	\$	\$
Freehold land - core property		
At fair value	2,275,000	2,275,000
Buildings - core property		
At fair value	1,049,000	1,049,000
At cost - additions since valuation	393,915	346,599
Accumulated depreciation	(268,175)	(231,877)
Total Buildings - core property	1,174,740	1,163,722
Capital works in progress	31,586	-
Plant and equipment		
At cost	2,349,021	2,751,206
Accumulated depreciation	(1,192,602)	(1,526,596)
Total Plant and equipment	1,156,419	1,224,610
Motor vehicles		
At cost	63,665	63,665
Accumulated depreciation	(39,585)	(31,558)
Total Motor vehicles	24,080	32,107
Total	4,661,825	4,695,439

Pottsville District Bowls and Sports Club Limited

Notes to the financial statements

For the year ended 30 June 2023

a. Movements in carrying amounts

2023	Land \$	Buildings \$	Capital works in progress \$	Plant and equipment \$	Motor vehicles \$	Total \$
Opening balance	2,275,000	1,163,722	-	1,224,610	32,107	4,695,439
Additions	-	47,315	31,586	451,440	-	530,341
Disposals	-	-	-	(162,441)	-	(162,441)
Depreciation	-	(36,297)	-	(357,190)	(8,027)	(401,514)
Closing balance	2,275,000	1,174,740	31,586	1,156,419	24,080	4,661,825

b. Land and Buildings and Core Property as per the Registered Clubs Act

An independent valuation of the land and buildings was conducted on 22 January 2014 by Terry O'Rourke who is a certified practising valuer. The valuation at that date was \$3,324,000 and the directors adopted that valuation as at 30 June 2014. An insurance valuation was conducted in August 2022 and the amounts per this valuation were above the book value for buildings booked as at 30 June 2022 and 2023.

All land and buildings of the Company is considered Core Property as per the Registered Clubs Act.

11. Intangible assets

a. Intangible asset details

Summary	2023 \$	2022 \$
Poker Machine Entitlements - at cost	98,919	98,919

Gaming Machine Entitlements

The *Gaming Machine Act 2001* has created gaming entitlements for the Club that have a tradeable value. The Club has 41 gaming entitlements. The carrying value of intangible assets represents 4 entitlements which were acquired for consideration. The remaining 37 entitlements had no cost and have not been brought to account.

Pottsville District Bowls and Sports Club Limited

Notes to the financial statements

For the year ended 30 June 2023

12. Trade and other payables

Current	2023	2022
	\$	\$
Trade payables	161,701	147,506
GST payable	43,115	40,751
Sundry payables and accrued expenses	80,143	91,664
Poker machine liability	132,858	163,315
Sundry creditors	4,351	1,067
Total trade and other payables	422,168	444,303

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

Non-current		
Other trade and other payables	-	100,157

Poker machine liabilities

This liability is for purchases of poker machines payable over a 3 year period. The liability is non-interest bearing. The assets associated with this liability are included in Fixed Assets in Note 10 to the financial statements. The book value amount of these assets is above the liability booked above. The security for this liability is the poker machines purchased through this agreement.

Pottsville District Bowls and Sports Club Limited

Notes to the financial statements

For the year ended 30 June 2023

13. Borrowings

Current	2023	2022
	\$	\$
Secured liabilities:		
Equipment loans	12,604	12,014
Total current borrowings	12,604	12,014
Non-current		
Secured liabilities		
Bank loans	592,879	818,441
Equipment loans	13,473	26,365
Total non-current borrowings	606,352	844,806
Total borrowings	618,956	856,820

Financing facilities

The financing facilities available to the Club from the Commonwealth Bank are for a bank loan of \$1,200,000. Additionally, the Company has access to a business card facility of \$30,000. The bank loan facility is in place to January 2026.

Security

The bank debt is secured by a registered first mortgage over property owned by the Company at Lot 479 Coast Road, Pottsville, NSW, 2489 and first ranking charge over all present and after acquired property.

Equipment loans

Equipment loans are secured by the assets financed (motor vehicle). As at 30 June 2023 there was one loan in place repayable over a 5 year term ending in 2025.

Pottsville District Bowls and Sports Club Limited

Notes to the financial statements

For the year ended 30 June 2023

14. Employee benefits

a. Employee benefit details

Current	2023	2022
	\$	\$
Provision for annual leave	66,353	44,914
Provision for long service leave	28,686	23,857
	95,039	68,771

15. Members' guarantee

The Company is registered with the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$20 each towards meeting any outstanding obligations of the Company. At 30 June 2023 the number of members was 3,517 (2022: 3,722).

16. Key management personnel remuneration

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity is considered key management personnel. The Company is run by the Board of Directors. All major business decisions are made by the Board. The day to day business of the Company is run by the employees of the Company. As all major business decisions are made by the Board, no key management personnel disclosures are deemed appropriate.

17. Fair value measurement

The Company measures the following assets and liabilities at fair value on a recurring basis:

- Property, plant and equipment
 - Land
 - Buildings

18. Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 2023 (2022: None).

19. Related parties

a. The Company's main related parties are as follows:

Key management personnel - refer to Note 16.

Other related parties include close family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel or their close family members.

b. Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated. All transactions made by the directors with the Club are under the same terms and conditions applying to members and other patrons generally.

20. Events after the end of the reporting period

The financial report was authorised for issue on 29 September 2023 by the Board of Directors.

No matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

21. Statutory information

The registered office and principal place of business of the Company is:

Pottsville District Bowls and Sports Club Limited

Lot 479 Coast Road

POTTSVILLE BEACH NSW 2489

22. Special interest groups (sub clubs)

The bank accounts (including term deposits) of the Men's and Ladies' Bowls Club have been incorporated into the general funds of the company during the financial year. The Pottsville Pirates sub club held \$5,080 in a bank account for their operations as at 30 June 2023 which is included in cash at bank of the company

Pottsville District Bowls and Sports Club Limited

Directors' declaration

The directors of the Company declare that:

The financial statements and notes for the year ended 30 June 2023 are in accordance with the *Corporations Act 2001* and:

- comply with Australian Accounting Standards - Simplified Disclosures; and
- give a true and fair view of the financial position as at 30 June 2023 and of the performance for the year ended on that date of the Company.

In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Coral Nathan

Director

Dated: 29 September 2023



Independent Audit Report to the members of Pottsville District Bowls and Sports Club Limited

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report, being a simplified disclosure financial report of Pottsville District Bowls and Sports Club Limited (the Company), which comprises the statement of financial position as at 30 June 2023, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Company's financial position as at 30 June 2023 and of its financial performance for the year ended; and
- (ii) complying with Australian Accounting Standards - Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is included in the annual report, (but does not include the financial report and our auditor's report thereon). Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error. In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.



DIRECTORS
Simon Byrne
Fiona Dunham
Ben Marshman
Gary Pearce
Kevin Philistin
Gary Skelton

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Independent Regional Member of Walker Wayland Australasia Limited

Independent Audit Report to the members of Pottsville District Bowls and Sports Club Limited (Continued)

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.

KOTHES
Chartered Accountants



Simon Byrne
Partner
Registered Company Auditor # 153624
29 September 2023



Pottsville District Bowls and Sports Club Limited

ABN: 65 001 888 15

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Pottsville NSW 2489

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